| Expenditure | $\begin{gathered} \hline \text { Budget } \\ \text { 2019/20 } \end{gathered}$ | $\begin{gathered} \hline \text { Plan } \\ 2020 / 21 \end{gathered}$ | $\begin{gathered} \text { Plan } \\ 2021 / 22 \end{gathered}$ | Plan $2022 / 23$ | $\begin{gathered} \text { Plan } \\ 2023 / 24 \end{gathered}$ | $\begin{gathered} \text { Plan } \\ 2024 / 25 \end{gathered}$ | $\begin{gathered} \text { Plan } \\ 2025 / 26 \end{gathered}$ | $\begin{gathered} \text { Plan } \\ 2026 / 27 \end{gathered}$ | Plan 2027/28 | Plan 2028/29 | $\begin{gathered} \text { Plan } \\ 2029 / 30 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Net Service Expenditure c/f | 14,687 | 15,251 | 15,556 | 15,972 | 16,353 | 16,740 | 17,133 | 17,531 | 17,936 | 18,450 | 18,971 |
| Inflation | 608 | 656 | 472 | 481 | 487 | 493 | 499 | 505 | 513 | 521 | 530 |
| Superannuation Fund deficit and staff recruitment \& retention | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net savings (approved in previous years) | (181) | (298) | 14 | 0 | 0 | 0 | (1) | 0 | 1 | 0 | (1) |
| New growth | 256 | (60) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New savings/Income | (119) | (93) | (70) | (100) | (100) | (100) | (100) | (100) | 0 | 0 | 0 |
| Net Service Expenditure b/f | 15,251 | 15,556 | 15,972 | 16,353 | 16,740 | 17,133 | 17,531 | 17,936 | 18,450 | 18,971 | 19,500 |
| Financing Sources |  |  |  |  |  |  |  |  |  |  |  |
| Govt Support: Revenue Support Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Homes Bonus | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Council Tax | $(10,917)$ | $(11,261)$ | $(11,616)$ | $(11,979)$ | $(12,353)$ | $(12,737)$ | $(13,131)$ | $(13,536)$ | $(13,927)$ | $(14,328)$ | $(14,740)$ |
| Business Rates Retention | $(2,132)$ | $(2,139)$ | $(2,182)$ | $(2,226)$ | $(2,271)$ | $(2,316)$ | $(2,362)$ | $(2,409)$ | $(2,457)$ | $(2,506)$ | $(2,556)$ |
| Collection Fund Surplus | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Receipts | (200) | (250) | (250) | (250) | (250) | (250) | (250) | (250) | (250) | (250) | (250) |
| Property Investment Strategy Income | $(1,258)$ | $(1,311)$ | $(1,311)$ | $(1,311)$ | $(1,411)$ | $(1,455)$ | $(1,455)$ | $(1,655)$ | $(1,655)$ | $(1,655)$ | $(1,696)$ |
| Contributions to/(from) Reserves | (353) | (353) | (353) | (179) | (179) | (635) | 148 | 148 | 148 | 148 | 148 |
| Total Financing | $(14,860)$ | $(15,314)$ | $(15,712)$ | $(15,945)$ | $(16,464)$ | $(17,393)$ | $(17,050)$ | $(17,702)$ | $(18,141)$ | $(18,591)$ | $(19,094)$ |
| Budget Gap (surplus)/deficit | 391 | 242 | 260 | 408 | 276 | (260) | 481 | 234 | 309 | 380 | 406 |
| Contribution to/(from) Stabilisation Reserve | (391) | (242) | (260) | (408) | (276) | 260 | (481) | (234) | (309) | (380) | (406) |
| Unfunded Budget Gap (surplus)/deficit | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

## Assumption

Revenue Support Grant:
Business Rates Retention:
Council Tax:
Council Tax Base:
Interest Receipts:
Property Investment Strategy:
Pav award:
nil all vears
Business Rates Retention safetv-net in 19/20 plus 2\% in later vears
2\% in all years
Increase of 580 Band D equivalent properties from 20/21, 480 from 27/28
£250,000 in all years
$£ 1.311 \mathrm{~m}$ from 20/21, £1.411m from 23/24, £1.455m from 24/25, £1.655m from 26/27, £1.696m from 29/30
2\% in all vears
2.25\% in all vears

Other costs:
$2.5 \%$ in all vears except for off-street car parks which are an average of $3.5 \%$ per annum from 19/20-23/24

